



THE CLEAN REVOLUTION How eMobility changes urban logistics and public transport

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MAN Truck & Bus | Oslo | August 2019

THE MAN APPROACH SIMPLIFYING BUSINESS

- We enable zero emission inner-city mobility!
- We challenge our own conventional business model!
- We create new business opportunities for MAN!
- We build on our longstanding experience as a major OEM!

MAN will offer holistic solutions for Alternative Drives

- Vehicles
- Business Models
- Systems
- Consulting services



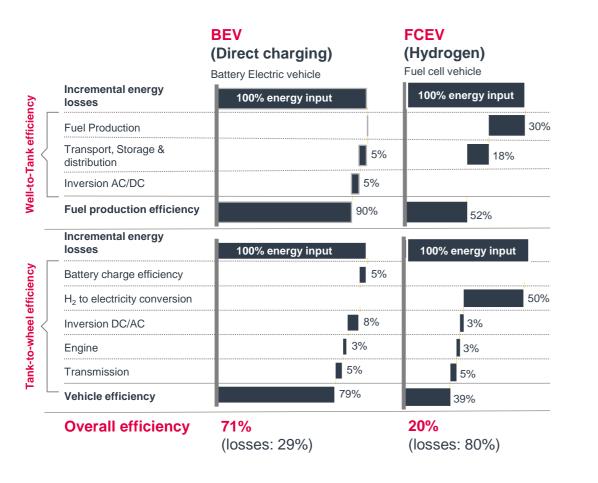
MAN eMOBILITY PORTFOLIO







FCEV REQUIRE 3x MORE ELECTRICITY PER KM THAN BEV A CHALLENGING TCO CASE



FCEV vs. Diesel:

- With current electricity prices per km, hydrogen from electricity is significantly more expensive than Diesel
- Electricity and Diesel prices move roughly in tandem
- Hydrogen from electricity can only beat
 Diesel, if fuel cells plus e-powertrain
 become significantly cheaper than ICE

FCEV vs. EV:

 Energy cost for FCEVs is three times as high as for BEVs





MAN TRANSPORT SOLUTIONS SIMPLIFYING THE BUSINESS OF OUR CUSTOMERS

- Direct support of interested customers to bring alternative powered commercial vehicle fleets onto the road
- Consulting for safe and cost-optimized operation
- Customized
 - analyses
 - concepts
- Multiple projects for bus, truck and van already successfully implemented

